

STANISLAUS COUNTY FOCUS ON PREVENTION INITIATIVE STEWARDSHIP COUNCIL MEETING

DATE: Wednesday, April 6, 2016
TIME: 8:30 - 12:00 Noon
LOCATION: Center for Human Services • 2000 W Briggsmore Avenue • Suite I
Modesto CA

INTENTIONS:

- ▶ Receive updates on the emerging plan to prevent homelessness
- ▶ Reach agreement on the broader focus and sector development plans
- ▶ Develop shared understanding of next steps

1. **Opening session** 8:30
 - a. Welcome • Settling in
 - b. Intentions for today
2. **Movement to prevent homelessness**
 - a. Emerging implementation plans
 - b. Next steps
3. **The larger movement**
 - a. Results statement and emerging indicators
 - b. Plan for expanding our focus
 - c. Sector engagement strategy
 - 1) Team meetings
 - 2) Large group dialogue
4. **Updates**
 - a. Leadership development process
 - b. City Council presentations
5. **Closing sessions**
 - a. Assessing today
 - b. Final reflections
6. **Adjourn** for the day At or before 12:00

Gradients of Agreement

How much do we support the proposal?

Endorse	Endorse with minor point of contention	Agree with some hesitation	Abstain	Stand aside	Disagree but will support the majority	Disagree and don't want to help implement	Can't go forward
<i>I like it.</i>	<i>Basically I like it.</i>	<i>I can live with it.</i>	<i>I have no opinion.</i>	<i>I don't like this, but I won't hold up the group.</i>	<i>I want my disagree- ment recorded, but I'll support the decision.</i>	<i>I won't stop anyone else, but I don't want to make this happen.</i>	<i>We have to continue working.</i>

Created by Community at Work: www.communityatwork.com • Revised by John Ott and Rose Pinard



MEMORANDUM

TO: Coordinated Access and Engagement Technical Team members
FROM: John
DATE: Monday, March 28, 2016
RE: **Agreements and next steps from last week's meeting**

What follows is a summary of the agreements and next steps that emerged from our meeting last week. Great work by all.

1. **Attendance**

- a. Present: Terry • Cindy • Doug • Marian • Jim • Ruben • John
- b. Absent: Stan • Francine • Marvin • Yamilet

2. **Priority results and indicators**

- a. The group embraced the approach taken in the most recent draft results statement. John has emailed the draft out for editing suggestions.
- b. The group tentatively endorsed the following process as an approach to expanding our focus beyond homelessness.
 - 1) We ask the Stewardship Council to embrace the results statement and draft indicators at the April 6th meeting.
 - 2) We map all current initiatives in the county that have any potential connection to one or more of the priority results.
 - 3) Over the next several months, we conduct numerous 1:1 and small group meetings with sector and initiative leaders. The purpose of these meetings is to:
 - a) Secure broad agreement to the priority results.
 - b) Negotiate and finalize the indicators for the priority results. The agreement we are seeking is for all existing initiatives and sector leaders to endorse the priority indicators, and agree to manage to (and collect and report data as appropriate) on the indicators going forward.
 - 4) As the 1:1 and small group conversations are unfolding, we begin building the data and other infrastructure needed to support the next movement, including:
 - a) Identifying data sources and documenting baselines on priority indicators
 - b) Developing "promising strategies" menus for all result areas
 - c) Developing a design for an October 2016 Focus on Prevention Summit highlighting all 5 results.
 - 5) By the end of the summer, based on the results of the 1:1 and small group conversations, the Stewardship Council chooses two results to focus on in 2017 in addition to the ongoing work on homelessness: the Neighborhood and Community result and one other. The reason we will choose two results, and one of them will be

the neighborhood and community result, is that *any* other result will require substantial engagement of neighborhoods and communities, so we can take advantage of this overlap of work.

- 6) We will launch the movement(s) to address these two priority results following the October 2016 Summit.
- 7) Although we will only work on two results in addition to the homelessness results in 2017, we will continue to encourage alignment among efforts across the county, and report data on the indicators for all five results.
- 8) The Leadership Development work will unfold in three phases over this year, including:
 - a) A first process for Stewardship Council members and/or their Leadership teams
 - b) A second process designed for leadership teams essential for the success of the next phases of the movement to prevent homelessness—e.g., the Continuum of Care Leadership.
 - c) A third process, designed for the end of the year, to work with key leaders from institutions who will play an essential role with the 2017 priority results.
- 9) The following table maps out these steps over the rest of 2016:

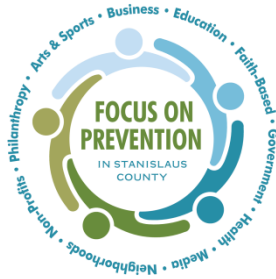
	April-June 2016	July-Sept 2016	Oct-Dec 2016
1	Stewardship Council <ul style="list-style-type: none"> ▶ Agreement on priority results and draft indicators ▶ Agreement on action plan 	Stewardship Council <ul style="list-style-type: none"> ▶ Plan for October Summit ▶ Decision on priority result area (N’hoods + 1 more) 	Stewardship Council <ul style="list-style-type: none"> ▶ Lead October Summit ▶ Begins work reviewing data
2	Sector (and initiative) leaders <ul style="list-style-type: none"> ▶ Agreement on relevant result(s) and indicators ▶ Agreement on participation in larger initiative and October Summit 	Sector (and initiative) leaders <ul style="list-style-type: none"> ▶ Mtgs continue re: relevant result(s) and indicators and participation in October summit and larger effort 	Convening of Result Area Action Council
3	Data and promising strategy work begins	Data and promising strategy work continues	Data and promising strategy work continues
4		Larger infrastructure work begins	Larger infrastructure work continues
5	Leadership Development work	Leadership Development work	Leadership Development work

3. **Communication strategy**

- a. The ad hoc workgroup met and developed a draft communication plan. Advisory group members were both grateful and excited by this emerging plan.
- b. Marian will revise this plan to align better with the emerging results statement.
- c. Marian and Ruben will develop a first email message, to be sent out immediately following the April 7 Homeless Action Council meeting.

4. **Next steps**

- a. John will produce a meeting summary (this document).
- b. Next meeting of the **Advisory Group**
 - 1) Monday, April 4 • 1:00 - 3:00 PM • Location: TBD
 - 2) Agenda
 - a) Plan for Leadership development process
 - b) Review and finalize results document and plan for next results (outlined above)
 - c) Finalize agenda for Stewardship Council meeting
 - d) Updates on City Council presentations and fundraising efforts
- c. Next meeting of the **Stewardship Council**
 - 1) Wednesday, April 6 • 8:30 AM - 12:00 Noon • Location: TBD
 - 2) Agenda: TBD



City Council Presentation Schedule April 2016-May 2016

Date	Time	City	BOS CEO	Stewardship Council
April 11 Monday	6:00 PM	Ceres	DeMartini Risen	TBD
April 12 Tuesday	6:00 PM	Riverbank	O'Brien Imperial	TBD
April 18 Monday	7:00 PM	Oakdale	O'Brien Imperial	TBD
April 21 Thursday	6:30 PM	Waterford	O'Brien Risen	TBD
May 3 Tuesday	7:00 PM	Patterson	DeMartini Risen	TBD
May 10 Tuesday	5:30 PM	Modesto	TBD Risen	TBD
TBD	7:00 PM	Hughson	TBD	TBD
TBD	7:00 PM	Newman	TBD	TBD
TBD	TBD	Turlock	TBD	TBD

OUR COMMON AGENDA

Results

1. People who are homeless in Stanislaus County permanently escape homelessness.
2. People who are at risk of homelessness in Stanislaus County do not become homeless

Indicators

1. For **individuals who are homeless...**
 - a. Reduce # of people experiencing homelessness
 - b. Reduce average length of time someone is homeless
 - c. Increase % in accessing resources to improve their wellbeing
 - d. Increase % in experiencing improved wellbeing
2. **Improve safety of parks and neighborhoods** negatively impacted by people engaging in anti-social and criminal behavior who struggle with homelessness
3. **Decrease occurrences of public anti-social behavior** committed by—and toward—people struggling with homelessness

**Coordinated
Access**

**Supportive
Services**

Engagement
(Relationship/Peer Support)

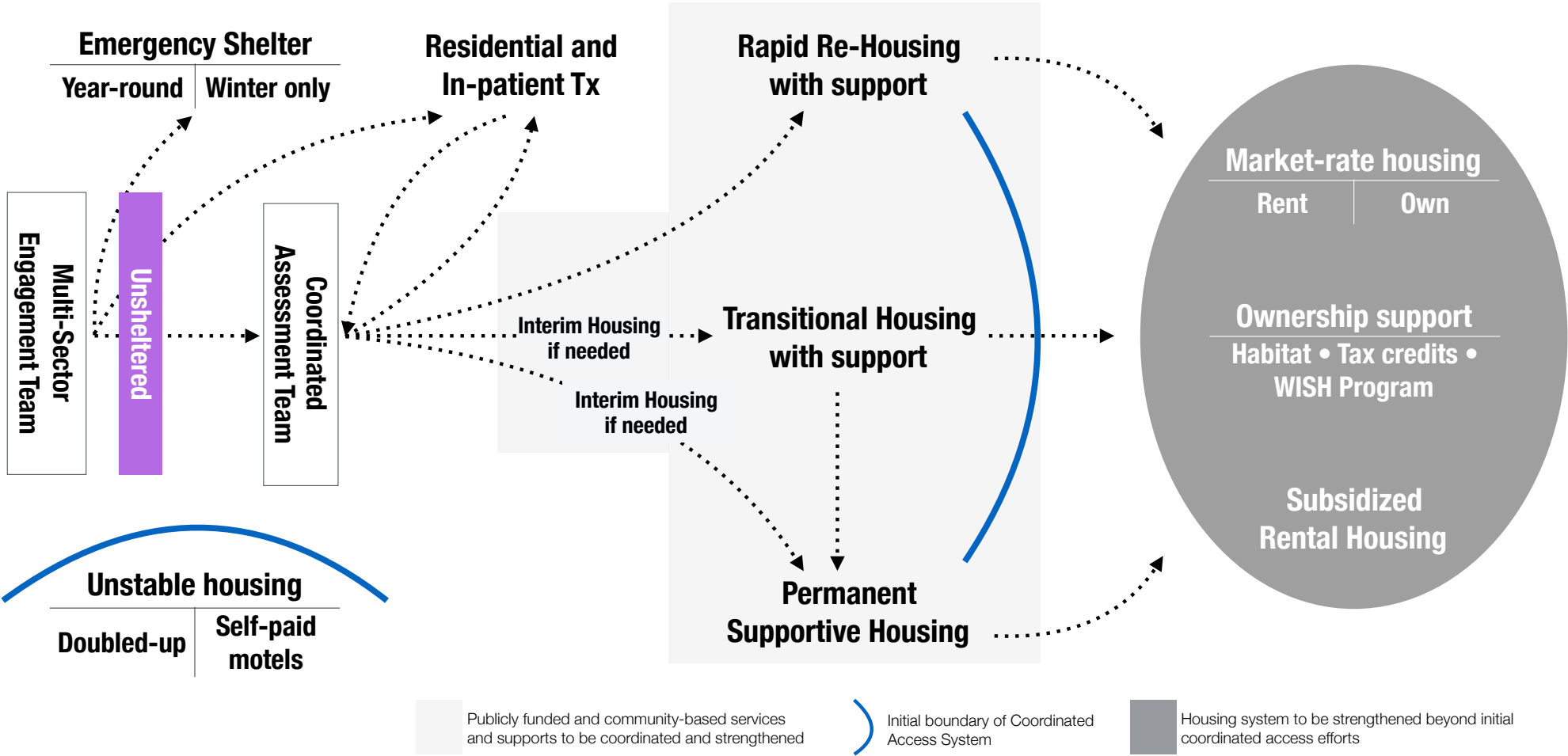
Housing

Strategies

Data Development and Capacity-Building

- Mutually reinforcing activities and strategies** across multiple sectors and communities.
- Community-level Strategies • Countywide strategies
 - Multi-sector Strategies / Sector Development

Building a coordinated access and support system



STANISLAUS COUNTY FOCUS ON PREVENTION INITIATIVE

A MOVEMENT TO SUPPORT AND STRENGTHEN ALL STANISLAUS COUNTY FAMILIES

Every person is born into a family, and all of us are stronger when we have the support and love of a family, be it a family of birth, a family of choice, and/or a community of people bonded by a commitment of love to be family to each other.

The Focus on Prevention Initiative is building a movement to strengthen Stanislaus County families, and the neighborhoods and communities, schools and businesses, and other institutions that help them thrive.

We have started this effort by building a movement to prevent homelessness. We started here because people who are homeless, or are struggling to avoid becoming homeless, have often become separated from strong families and communities—with typically tragic consequences.

While we have started by focusing on people who are homeless, ultimately we are building a movement that supports and strengthens **every** family in our county. This movement is driven to achieve and sustain four results:

- Our families are healthy—physically, mentally, emotionally, and spiritually.
- Our families are supported by strong and safe neighborhoods and communities.
- Our children and young people are getting a first-rate education—from cradle to career.
- Our families are participating in and supported by a healthy economy.

These are not mere aspirations or feel-good statements. These results reflect a passion for change that is at the heart of this movement, and a commitment to hold ourselves—all of us who call Stanislaus County home—accountable for demonstrable and sustained progress toward these results.

WHY THIS IS DIFFERENT

Ultimately this movement is about who we are as a county. One of the defining values for this effort is a simple declaration: “there is no other.” What this means is that it’s up to us, all of us together, to create the future we want for all of our families and communities.

We have a long history of coming together in this county when it matters. The Focus on Prevention movement builds on this spirit of community. We are indebted to the many efforts that have gone before us, and that are already underway to improve the lives of our families and communities.

Unfortunately, while substantial resources are spent each year addressing the symptoms of our challenges, we still are not seeing the progress we hope for. Too many of our families struggle to make ends meet. Too many of our children are not succeeding in school, and are not prepared for success even when they graduate. Too many of us are homeless, or at risk of becoming so. Too many of us suffer from physical and mental illnesses and distress without access to the care and support we need to heal. Too many of us are isolated and fearful, our neighborhoods beset with petty and profound violence.

The Focus on Prevention movement is about doing better, much better. How? First, by *focusing on prevention*, by moving more of our resources and attention to addressing root causes and the long term conditions that lead to families and communities struggling in our county.

Second, by working together. Local government acting alone cannot create the future we hope for. Businesses by themselves cannot strengthen and expand our economy. Hospitals and health care workers by themselves cannot improve the physical and emotional wellbeing of our families and communities. Community and faith leaders by themselves cannot help our neighborhoods thrive and become safer and more vibrant. Teachers and school administrators by themselves cannot improve the graduation rates and reading levels of our children. For us to significantly improve the wellbeing and futures of our families and communities, residents and leaders from across the county must act together.

Third, by committing for the long haul. The results we seek will not be achieved in a few months, or even in a year or two. The results we are after will require sustained engagement by ever growing numbers of people across the county.

ACCOUNTABLE FOR MEASURABLE PROGRESS AND LEARNING TO IMPROVE

As vital as these first three commitments are, what truly makes this effort different is a resolute commitment to learning and mutual accountability. Acting together is not enough. Many of the challenges we face do not have simple or obvious solutions. We must learn together, and learn how to learn together, especially when we hold different stories from each other, or when we try something and the results are disappointing. This means we must be committed to collecting good data, and reflecting unflinchingly on what the data is revealing so we can get better.

We have identified **draft** priority indicators to help us assess our progress toward these results. Over the next six months, we will conduct numerous conversations with sector and initiative leaders to invite endorsement of these results and indicators, along with their agreement to join us in helping to make real progress. Once these indicators are endorsed by community leaders and stakeholders, we will regularly collect and publish data on these indicators so that all of us can see how we are doing, and reflect together on how we can get better. Our priority indicators are as follows.

<p>Result: People who are homeless in Stanislaus County permanently escape homelessness. People who are at risk of homelessness do not become homeless.</p>	
1	# of people experiencing homelessness in Stanislaus County
2	Average length of time someone is homeless in Stanislaus County
3	% of people who are homeless or at risk of homelessness who are accessing resources to improve their wellbeing
4	% of people who are homeless or at risk of homelessness experiencing improved wellbeing: physical, mental, economic, relational, and spiritual wellbeing
5	Safety of parks and neighborhoods negatively impacted by people engaging in anti-social and criminal behavior who struggle with homelessness
6	Occurrences of public anti-social behavior committed by—and toward—people struggling with homelessness

Result: Our families are healthy—physically, mentally, emotionally, and spiritually.	
1	% of residents ever diagnosed with diabetes
2	% of residents ever diagnosed with heart disease
3	% of residents ever diagnosed with any form of cancer
4	% of residents ever diagnosed as obese
5	% of residents ever diagnosed with any form of asthma
6	% of residents who have access to the services and supports they need to support their mental health and wellbeing
7	% of youth who have important adults in their lives who love them unconditionally and hold them to high expectations
8	% of residents who connect regularly with people of like beliefs and faith
9	% of residents who feel they have a sense of meaning and purpose in life

Result: Our families are supported by strong and safe neighborhood and communities.	
1	Neighborhood crime statistics
2	% of neighbors who know and support each other
3	# of Neighborhood Watch groups in the county • % of neighborhoods that are organized
4	% of residents who use public parks
5	% of adults who have at least five people they can call on for support
6	% of adults who have at least five people they regularly provide support to
7	% of residents (including parents and others without children in the schools) who participate/volunteer in neighborhood schools
8	#/% of faith communities and businesses that have members who are personally engaged with their schools

Result: Our children and young people are getting a first-rate education—from cradle to career.	
1	% of children assessed as ready for kindergarten
2	% of children reading at grade level by 3rd grade
3	% of 9th graders who graduate from high school in four years
4	% of high school graduates who enter post-secondary education and/or vocational training within one year of graduation

Result: Our families are participating in a healthy economy.	
1	Good jobs • Job growth rate
2	Unemployment rate
3	Some measure of underemployment • Full employment
4	Employers' closure rate on filling tough-to-hire positions
5	Gap between county and CA employment rates
6	Median household income level
7	Gap between county and CA median household income levels
8	New business or business formation in the county
9	Affordable housing stock
10	Tax revenue